# UNLOCKING YOUTH POTENTIAL

A PATHWAY TO INCLUSIVE HIRING

NATIONAL INSTITUTE TO UNLOCK POTENTIAL





A FRAMEWORK FOR EQUITY-FOCUSED OPPORTUNITY YOUTH PROGRAMMING



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The National Institute is developing a guiding framework for organizations to implement effective First Chance workforce development programs for Opportunity Youth.

Our focus is Black and Brown youth who have experienced the legal or carceral system, the foster care system, parental incarceration, and/or human trafficking as minors.

These **systems** and many others **create the disparities** young people experience by perpetuating white supremacy culture.

Our young people are smart, capable, resilient, and resourceful and they hold the knowledge of how best to support themselves and how to change the system so all youth thrive.

## NIUP's Equity Statement

Our commitment to equity, diversity, and inclusion implores us to reimagine all systems that contribute to youth being disconnected and deepen inequities in education and employment.

Currently, racism is inherently embedded in policies that we tend to adopt and implement in our practices and programming to secure funding further perpetuating systems that promote racial inequity, high barriers, and low resources for communities of color, specifically Black, Indigenous, and Hispanic/Latinx communities, to advance social and economic wellbeing.

Our systems must instead center on young people's needs, values, and voices to achieve outcomes and promote opportunities for current and future generations. Acknowledging racial equity and building systems focused on addressing racial disparities in quality employment with livable wages and education with non-traditional pathways to increase positive outcomes for all youth.

We stand firm in our commitment to all youth having access to quality employment and educational opportunities.



### Call to Co-Creation

Proposing an equity focused program model in which young people, CBOs, and employers **co-create** the program to align with local context, meet young people where they are, and connect them with employment.

Asks all partners to enter with a **learning** mindset and a **commitment** to let their practices and policies be **changed** to reduce barriers and advance equity.



#### National Institute to Unlock Potential

A research, data, and narrative shift guide for organizations supporting Opportunity Youth led by Perservere.

#### Partnering with First-Chance Employers

Partnering with employers to provide first-chance employment for Opportunity Youth.

This initiative is called Unlock Potential and is led by Responsible Business
Initiative for Justice (RBIJ).

#### Growing Capacity for Community-Based Organizations

Providing space for organizations to build and sustain the capacity to support youth, and disrupt the systems that impact them.

#### **Developing Youth Leaders**

Utilizing positive youth development strategies that center youth voices to build self advocacy, confidence, dignity, and joy. This initiative is led by Youth Development and Well-being Consultant, Kia Jarmon.

#### **RACIAL EQUITY**

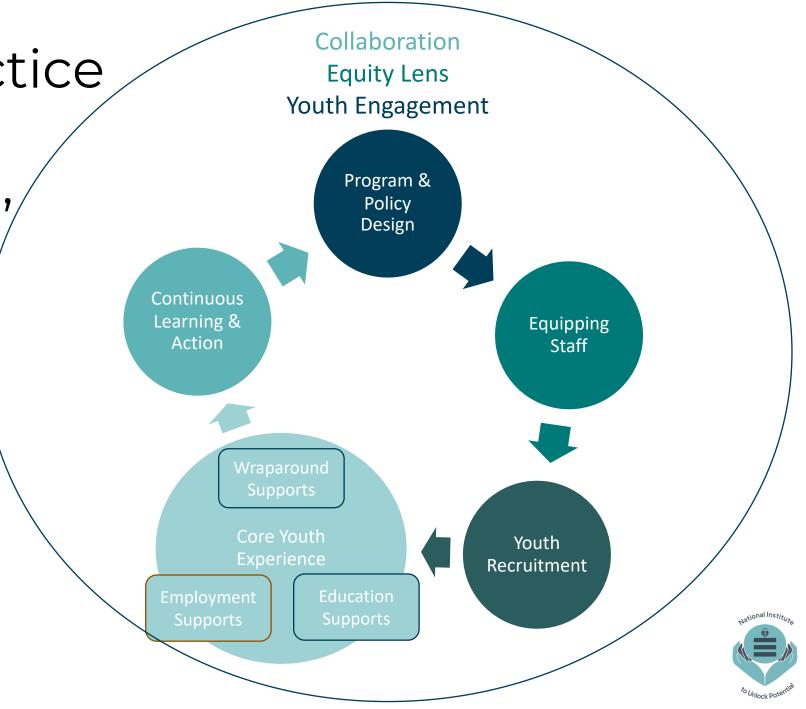
HEALING → JUSTICE → WELL-BEING → LIBERATION → JOY

**TRUST** 

LOVE



10 Areas of Practice in an Equity Focused, Collaborative OY Initiative



#### Collaboration

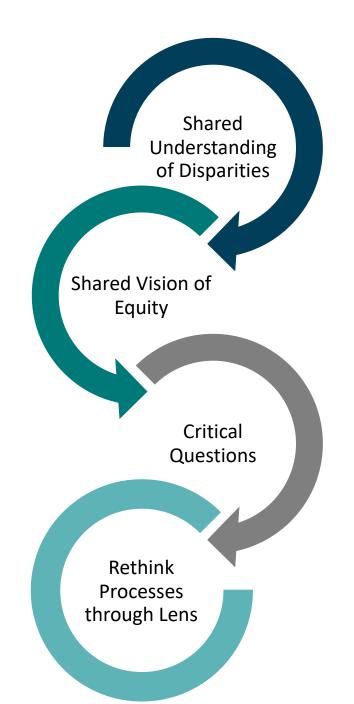
The **relationships** between partners in the initiative is part of the program that young people experience and requires intentional tending to be successful.





### **Equity Lens**

In partnership, build shared practices to help you evaluate decisions in terms of how they move you towards or away from equity





## Principles of Youth Engagement

- 1. Build psychological safety
- 2. Well-equipped **staff** trained in youth engagement
- 3. Cultivate authentic two-way relationships rooted in mutual respect
- 4. Establish **norms** and guidelines early and often
- 5. Remove barriers and offer supports to participation

- 6. Clarity on **role** of young people and informed consent
- 7. Prepare and support youth in multiple ways
- 8. Consistent opportunities for meaningful action
- Intentional space for story telling
- 10. Flexibility and patience



## Program Design Process



Community Strengths and Needs
Assessment



Root Cause Analysis with an Equity Lens



Research on Effective Strategies



Youth-Engaged Design Process



## Prepare and Equip Staff

Space for staff to explore and shift the organization's culture around youth

Commitment from to protect time to work in this way



Equip staff to live out changes in practices that reduce barriers and meet youth where they are; turnover-proof

Professional development in Positive Youth Development, Trauma Informed Care, cultural competence, mentorship, Supervising people early in their career, etc.



## Recruitment Strategies

- Utilize multiple strategies at once
- More personal approaches are more effective
- Create a youth affirming presence, space, and voice for the program
- Ensure accessibility and visibility of programming social media presence, scheduling, providing childcare, food, transportation, hybrid options



## Wraparounds

Housing Childcare Transportation Assistance and **Navigation** Financial Technology Disability Capability & **Assistance Access Needs** Assistance Legal Mental Health **Physical** Advocacy and Care **Health Care** Assistance **English** Utility Identification Language Assistance Learning Food **Assistance** 

- The Social Determinants of Work are factors that shape a person's access to work. All of the social determinants of work are impacted by historical and current racist policies that distribute opportunities and resources unevenly.
- As such, providing wraparound services and supports that address the social determinants of work is critical to advancing equity.



## Education Supports: Core Elements

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### Preparation & Enrollment Navigation

- Coaching & info on education path that is a good fit
- Ensure young person can maintain income while learning
- Navigating application processes



#### Academic Supports

- Tutoring & advising
- Providing books, technology, other needs
- Mentorship



#### Financial Aid

- Finding financial aid opportunities that are a good fit
- Educating young people on financial options & implications
- Navigating paperwork with young person



#### Support Persistence

- Ongoing services to maintain stability and as challenges arise
- Peer supports
- Stipends while learning



## Employment Supports: Core Elements

High Quality Career Navigation

- Provide info on high demand jobs and fit for individual youth
- Support the job search, resume, & interview process
- Warm connections or actual placements with employers
- Ongoing youthcentered, expert coaching throughout

Skills Development & Credentialing

- Soft skills development
- Credentialing or training in hard skills aligned with high-demand industry needs
- Digital literacy & skills to reduce barriers

Paid Opportunities while Skill Building

- Support Entrepreneurial Pathways
- Jobs paying living wage or mortgage-paying wage
- Paying stipends while learning
- Paid training, internship, or apprenticeship programs

- Business & finance management skills
- Mentorship
- Seed funding and access to capital
- Innovation

#### **Support Retention**

- Ongoing services to maintain stability and as challenges arise
- Supportive supervisors, mentorship relationships
- Company wide case management
- Peer supports

# Cycle of Learning and Action

(Re)Define your Program & Policies

Report & Learn

Articulate Evaluation Questions

Analyze Data

Design Methods

Implement and Collect Data



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# Unlocking Youth Potential: A Pathway to Inclusive Hiring



